

Aerospace sector:

Eurocopter and DAHER lay first stone of a new logistics centre in Marignane.

Marignane, December 4, 2009 – Eurocopter, the world's leading helicopter manufacturer, and DAHER, European integrated equipment and services supplier, officially commenced construction today on a new logistics centre, known as "**MarLog**", at the *Parc des Florides* in Marignane.

The urban community of *Marseille Provence Métropole* (or CUMPM) and the Marignane local council have chosen to move ahead with the *Parc des Florides* project, enabling them to propose a suitable site for Eurocopter and DAHER.

Works are commencing on the new platform, situated less than 5km from the helicopter manufacturer's site, and representing a total investment of €68 million, now that all the necessary administrative authorizations and permits have been granted by State services.

MarLog should be operational by the third quarter of 2010 and will eventually host a workforce of approximately 900. Sited on a 10-hectare plot, this new logistics centre consists of 46,500m² of warehouse and tertiary activities brought together in two buildings with a total floor area of 7,700m², including offices and a company restaurant, as well as parking space for all employees.

For Eurocopter, MarLog is a key element in the complete reorganization of incoming and outgoing logistics flows for the Marignane site. Currently managed by DAHER across several sites within the region, the outgoing flows linked to production and customer support are to be integrated into this single site. This will afford greater operational efficiency and bring the number of trucks on the road down from 60 vehicles a day to an average of 15.

For DAHER, MarLog follows on from a series of investments in its industrial activities, including its Tarbes plant and the launch of a new plant in Nantes. It confirms the equipment manufacturer's determination to invest in ambitious service activity projects and to consolidate its position as integrated equipment and services supplier. By so doing DAHER is looking to the future and underlining its vocation as a major player in its specialist sectors.

This platform, considered the most important logistics project underway today in the *Bouches-du-Rhône*, is being built by the BARJANE group which is to retain ownership of the site. Split into eight units, it has been designed using the HQE® (High Environmental Quality) approach. BARJANE has paid particular attention to sensitive areas such as the relationship between the building and its immediate surroundings, the integrated selection of construction products, systems and processes, a green worksite with low environmental impact, as well as water and energy management. The building will be equipped with a photovoltaic power plant integrated into the roof, developed and operated by BARJANE, with a power output in excess of one MWc, which will produce the equivalent of the annual electric consumption of 1,600 local residents.

The tertiary section is being developed by Pierre Nallet Immobilier (PNI), subsidiary of Groupe CARDINAL, which will also retain ownership. It comprises two buildings:

- The first, a three-storey building with a surface area of 6,600m², houses offices reserved for Eurocopter employees.
- The second, a one-storey building with a surface area of 1,100m², is reserved for the company restaurant and will be able to serve up to 1000 meals a day.

MarLog demonstrates the will of Eurocopter and DAHER to strengthen the development of their activities and confirm their place as major, dynamic economic players in the region.

About EUROCOPTER - www.eurocopter.com

Established in 1992, the Franco-German-Spanish Eurocopter Group is a Division of EADS, a world leader in aerospace, defence and related services. The Eurocopter Group employs approximately 15,600 people. In 2008, Eurocopter confirmed its position as the world's No. 1 helicopter manufacturer in the civil and parapublic market, with a turnover of 4.5 billion Euros, orders for 715 new helicopters, and a 53 percent market share in the civil and parapublic sectors.

Overall, the Group's products represent 30% of the total world helicopter fleet. Its strong worldwide presence is ensured by its 18 subsidiaries on five continents, along with a dense network of distributors, certified agents and maintenance centres. More than 10,000 Eurocopter helicopters are currently in service with over 2,800 customers in more than 140 countries. Eurocopter has the largest range of civil and military helicopters in the world.

About DAHER - www.daher.com

DAHER is a European integrated equipment and services supplier.

DAHER specializes in the Aerospace, Nuclear, Defence and Industry sectors and is developing around three core activities: manufacturing, services and transport, which it builds into a global offer.

Founded in 1863, DAHER is an independent, international group. With the arrival of SOCATA in January 2009, DAHER now has more than 6,000 employees in twelve different countries: seven in Europe, two in North America, two in Africa and one in Australia.

DAHER has tripled in size over six years to reach an estimated annual turnover approaching 800 million Euros in 2009.

About BARJANE - www.barjane.com

BARJANE is the number one investor-planner-developer for logistics real estate in the French Provence-Alpes-Côte d'Azur region. Since 1989, the BARJANE team has offered a comprehensive range of services, enabling them to handle property development projects on an end-to-end basis: layout studies; site planning & development; construction of buildings equipped with photovoltaic power plants; preparation of technical files, handling of administrative, legal and fiscal aspects; construction management; financing and marketing.

Over the last ten years, BARJANE has developed, financed and marketed rental space of more than 350,000m² across twenty sites, including fifteen warehouse installations. Today BARJANE controls more than 1.5 million m² of real estate, of which more than 500,000m², devoted to logistics and industrial facilities, currently under development. Projects have high-quality architectural, landscaping and environmental characteristics and the majority are multi-modal.

About the CARDINAL Group – www.groupecardinal.com

Property developer Groupe CARDINAL designs innovative, high-quality projects, mainly within the managed accommodation and tertiary sectors. The Groupe is also involved in the housing, tourism and hospital sectors in the Rhône-Alpes, Ile-de-France and Côte d'Azur regions. With 15 years experience, the Cardinal Group has become one of the preferred partners for communities and public authorities.

To achieve this, Groupe CARDINAL has established subsidiaries (CARDINAL Investissement, CARDINAL Entreprises and CARDINAL Méditerranée) completely devoted to operations, whilst supporting one of its other subsidiaries, "**Pierre NALLET Immobilier**", in similar projects. Given the large number of projects undertaken over the last ten years, the CARDINAL Group has acquired substantial expertise across all the various phases of a property operation.

Over the course of the last three years, the consolidated turnover of the CARDINAL Group has risen from €30 million in 2006 to €100 million in 2008.

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