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Aerospace sector: DAHER has begun construction of its new Nantes plant, which is set to employ around one hundred workers by the end of 2010. The new 25,000m²-plus facility will be built on an 8-hectare site and will involve overall investment of around 45 million Euros.

DAHER is investing to consolidate its positioning as a Tier-1 equipment manufacturer in the Aerospace sector:

- *In the "Midi-Pyrénées" region, in conjunction with the "Aerospace Valley" business cluster, for the production of large-scale composite and metallic aerostructures, especially those incorporating new automatic fiber placement technologies*
- *In the "Pays de la Loire" region, in conjunction with the "EMC2" business cluster, for the production of composite aerostructures using thermo-plastic deep-drawing, RTM (resin transfer molding) injection and automatic drape-forming technologies.*

DAHER first established a base in the "Pays de la Loire" region in 2003. Due to significant growth in both its manufacturing and services activities, DAHER now employs 580 people in this region.

Recently, AIRBUS entrusted DAHER with several industrial activities related to the production of aerostructures at its Nantes and Saint-Nazaire sites. The DAHER Group has therefore decided to boost its capabilities in the region by building a new plant where innovative procedures for the use of composite materials are to be implemented.

Located in Saint Aignan-Grandlieu and built on an 8-hectare site, the production facility will have a surface area of around 25,000m² and should enable work to begin in the second half of 2010. This new plant is expected to employ around one hundred people by the end of 2010.

The project involves the creation of a composite part production and assembly facility for the aerospace sector. One of the main advantages of the site is its close proximity to the "Nantes Atlantique" airport, the Technocampus and AIRBUS' Nantes plant.

Having completed all the project planning studies, ICADE is now the developer for the first part of the plant. The planned schedule breaks down into an initial section involving the construction of a 9,354m² building and then a second section with a 15,850m² building. The first building, for which authorization to start work was given to the developer on July 27, 2009, will be delivered by ICADE at the end of 2010, in accordance with DAHER's commitments to AIRBUS.

With a view to taking environmental concerns fully into consideration, the project investors (Mazureau Group and the Caisse des Dépôts) decided to include the deployment of a photovoltaic power plant (270 kWc) in the building of the DAHER plant. The deployment of this 5,700m² electric power plant is expected to make DAHER's Nantes plant the biggest photovoltaic power plant (with built-in solar panels in the roof) in the Loire-Atlantique administrative department and in the entire Pays de la Loire region.

The Caisse des Dépôts, alongside the regional authorities, has been involved in the development of DAHER's Nantes plant from the very beginning of the project and throughout the various stages in a spirit of public-private partnership. This involvement has played a key role in strengthening the regional and national aerospace sector, as well as in developing the EMC2 cluster devoted to composite materials.

In order to manage the property side of this new plant, the Caisse des Dépôts and the Rennes-based MAZUREAU Group joined forces to form the company, "SAS Aéro Composit" (60% owned by MAZUREAU Group and 40% owned by the Caisse des Dépôts). The financing of the investment is guaranteed via a property leasing arrangement managed by several regional banks and financial institutions operating as part of a banking syndicate led by OSEO and including Crédit Agricole (FINAMUR) and the Caisse d'Épargne (BATIROC Bretagne-Pays de la Loire).

The local involvement of the Caisse des Dépôts in this property project is part of their more general support of the DAHER Group, now a major player in the aerospace sector. Through its subsidiary FSI – Fonds Stratégique d'Investissement (51% owned by the French state), the Caisse des Dépôts is a shareholder in Cie DAHER. In this way it is supporting the development of an industrial project, creating value and wealth in terms of skills, technologies and jobs.

Once the second part of the plant is completed, the number of people employed is expected to grow over a period of several years, and may ultimately reach 400.

Technical characteristics of the plant:

Description	Section 1	Section 2	Total
Total surface area of the site			80,000m ²
Individual offices		2,250m ²	2,250m ²
Main building: Including: <ul style="list-style-type: none"> • Workshops: 8,502m² • Integrated offices, cloakroom and toilet facilities: 538m² • Technical and power areas: 314m² 	9,354m ²	15,850 m ²	25,204m ²
Duration of work:	8 months	Undefined	
Delivery date:	End of March 2010	2 nd half of 2010	

For further information on DAHER, visit www.daher.com

DAHER is a European integrated equipment and services supplier.

DAHER specializes in the Aerospace, Nuclear, Defence and Industry sectors and is developing around three core activities: manufacturing, services and transport, which it builds into a global offer.

Founded in 1863, DAHER is an independent, international group. With the arrival of SOCATA in January 2009, DAHER now has 7,000 employees in twelve different countries: seven in Europe, two in North America, two in Africa and one in Australia. DAHER has tripled in size over five years to reach an estimated annual turnover of 850 million Euros in 2009.

For further information on ICADE, visit www.icade.fr

ICADE, a property investment company listed on the Paris stock exchange and subsidiary of the *Caisse des Dépôts*, is a major player on the property market, whose activities cover the entire value chain: property investment, development and services in various property sectors such as offices, business parks, shops and shopping centres, healthcare and public amenities and housing.

The company offers expertise in property development, investment, holding and arbitration, operation and management. In 2008, ICADE recorded consolidated revenues of 1,599 million Euros and a net current cash flow of 206 million Euros. The revalued net asset liquidation value reached 4,954 millions Euros, equivalent to 101.60 Euros per share.

For further information on the MAZUREAU group, visit www.groupemazureau.com

After 30 years devoted to luxury property development, the Rennes-based MAZUREAU group has specialized in business property investment over the last fifteen years.

This change in direction comes in response to a shift in the strategy of businesses in the management of their property assets. Thanks to its extensive market knowledge, the MAZUREAU Group is able to meet all customer needs, regardless of the property project they have in mind.

For further information on the *Caisse des Dépôts*, visit www.caissedesdepots.fr

A major long-term institutional investor supporting the general interest and economic development in France, the *Caisse des Dépôts* is a public financial institution. It manages several savings accounts, including the *Livret A*, as well as the accounts of the legal professions, particularly those of French solicitors. It issues pension payments to one in five French citizens.

As part of its strategic plan, *Élan 2020*, the *Caisse des Dépôts* set out four priority areas representing the country's most pressing needs: housing, business development (particularly of SMEs), universities and the environment.

In the Pays de la Loire region, the *Caisse des Dépôts* has €3,700M of outstanding loans, €1,430M of deposits, €790M of loans to public housing organizations and local authorities in 2008, €18M invested in capital resources in 2008, €91M invested in 55 SMEs and €8M invested in 26 PPPs (public-private partnerships).