

CORPORATE PRESS RELEASE

3 NOVEMBER 2008

Press Contacts:

H&B Communication: Nadège Chapelin – Anne Hardy - Mathieu Ferrié

+33 (0)1 58 18 32 45 – n.chapelin@hbcommunication.fr

DAHER Group: Didier Kayat

+33 (0)1 49 75 98 00 – d.kayat@daher.com

"Ambition 2012": DAHER's new strategic plan consolidates its economic model and projected growth

DAHER presents its new strategic plan "Ambition 2012" which is based on four economic sectors and the group's three fields of expertise.

"Ambition 2012" consolidates DAHER's positioning as **"A European integrated equipment and services supplier"**.

A balanced economic model: four sectors and three fields of expertise

DAHER confirms its specialisation in 4 strategic sectors: Aerospace, Nuclear, Defence and Automotive (see positioning and offers by sector in appendix).

The DAHER offer is based on three fields of expertise: **manufacturing, services and transport**.

This positioning across multiple sectors and fields of expertise enables the economic cycles of each of the sectors to be balanced and revenue to be generated in the short and medium-term.

A unique economic model – a source of cohesion

DAHER prides itself on its very specific positioning. It is both an industrial group and an added-value services supplier.

The Group's strong engineering approach enables it to integrate its three fields of expertise within a comprehensive package.

The Group's cohesion enables it to build strong **expertise** which is made available to customers to support them in their own development.

For further information on DAHER, visit www.daher.com

DAHER is a European integrated equipment and services supplier.

In addition to Aerospace, DAHER specialises in three other sectors: Nuclear, Defence and Automotive. DAHER is developing in three fields of expertise: manufacturing, services and transport, which enable it to offer a comprehensive package.

Founded in 1863, DAHER is an exclusively family-run, independent international group, with more than 5,000 employees and 12 international installations (4 in Western Europe, 3 in Eastern Europe, 2 in North America, 2 in Africa and 1 in Australia). DAHER has doubled in size over four years to reach annual revenue in excess of €600 million in 2008.

Positioning and offer across four strategic sectors



Aerospace sector:

DAHER is a Tier-1 aerospace manufacturer and equipment supplier and integrates its three fields of expertise (**manufacturing, services and transport**) within a comprehensive package dedicated to this sector.

DAHER's Aerospace offer, by programme family:

- **For civil and military aviation**, design and manufacturing of structural assemblies and systems, logistics and transport, added-value services and integration.
- **For business jets, regional aircraft and helicopters**, design and manufacturing of fitted sections, overall supply chain management.
- **For general aviation**, design and manufacturing of aircraft, support and maintenance services, aircraft reconditioning.



Defence sector

Within the defence sector, DAHER is a recognised specialist equipment and services supplier for the Armed Forces and industrial groups.

DAHER's defence offer:

- **Manufacturing:** Integrated tactical and logistics shelters, standard and specific containers for arms systems, ground support equipment (GSE).
- **Services:** Logistics for servicing inventory, management and monitoring, packaging and conditioning, management of container fleets.
- **Transport:** Partner of the French military's overseas operations (deployment of Armed Forces and supplies to theatres of operations, administrative and customs expertise)



Nuclear sector

DAHER is an equipment and services supplier in the nuclear supply chain which is organised around the life cycle of the fuel, power facilities and research reactors.

DAHER's nuclear offer:

- **Manufacturing:** Design and manufacturing of industrial technical support equipment, special packaging (for new or irradiated fuel or waste) and transport equipment.
- **Services:** Design and decommissioning services associated with waste management, temporary and regulated warehousing.
- **Transport:** Organisation of specialised transport



Automotive sector

DAHER designs and provides industrial services dedicated to car manufacturers and Tier-1 equipment suppliers.

DAHER's automotive offer:

- **Manufacturing:** Design and manufacturing of handling facilities, assembly tools and containers
- **Services:** Module assembly, logistics for servicing inventory
- **Transport:** Management of flows and delivery to plants, organisation of international transport